Corporate Evaluation
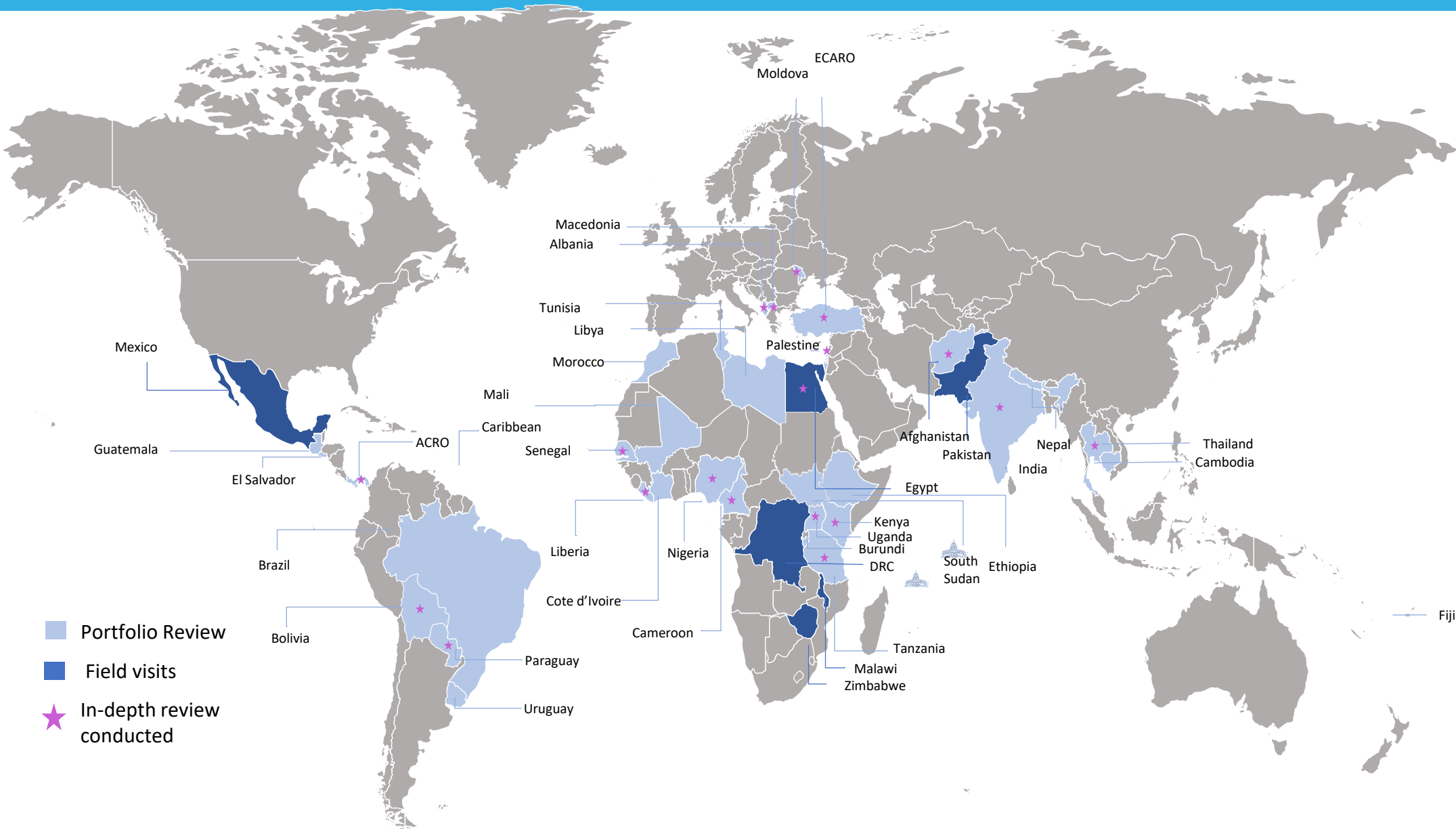
WOMEN'S POLITICAL PARTICIPATION & LEADERSHIP

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Methodology

Document review
- **500+** documents reviewed

Interviews
- **397** interviews with UN, Govts, donors, CSOs, Academia, and others

Case studies
- **6** in-country field visits covering 5 regions + ECA covered remotely

Portfolio review
- **43** countries
- **19** countries + 5 ROs for in-depth review

Surveys
- **246** internal respondents (25% response rate)
- **119** external respondents (26% response rate)

Map labels: ECARO, Moldova, Macedonia, Albania, Tunisia, Libya, Palestine, Morocco, Mexico, Mali, Caribbean, Guatemala, ACRO, Senegal, Afghanistan, Pakistan, Nepal, Thailand, Cambodia, El Salvador, India, Egypt, Liberia, Nigeria, Brazil, Kenya, Uganda, Burundi, South Sudan, Ethiopia, Bolivia, Cote d'Ivoire, DRC, Cameroon, Tanzania, Paraguay, Malawi, Zimbabwe, Uruguay, Fiji

Legend:
- Portfolio Review
- Field visits
- In-depth review conducted

Quality Assurance & Participatory Process

- **Internal Reference Group** – staff members from HQ and the regions

- **External Reference Group** – strategic partners from civil society, donors, and the UN

- **External Expert Advisors** – evaluation and women's political participation experts

RELEVANCE

The 2030 Agenda and the Sustainable Development Goals framework's systemic approach situates UN Women as the key UN actor and thought leader for providing integrated policy advice on WPP.

ORGANIZATIONAL EFFICENCY

In order to be 'fit-for-purpose' to support the Sustainable Development Goals implementation, UN Women would benefit from adopting a thematic lens for strengthening its internal capacities and resources to match desired impact with delivery capacity on WPP.

UN COORDINATION

UN Reform efforts provide new opportunities as well as challenges to implementing UN Women's coordination mandate on women's political participation, especially at the country level.

EFFECTIVENESS

Although UN Women has demonstrated effectiveness across its normative and operational work, it could increase the level and sustainability of its results by adopting a more systemic and holistic approach to its programmatic work.

UN WOMEN

LEAVE NO ONE BEHIND

UN Women needs to prioritize and increase its efforts to address marginalization within its women's political participation work.

SOCIAL NORMS

Work on social norm change to support women's political participation work is a promising, yet under-developed area of programming.

In a context of wide-ranging demands and limited resources, UN Women needs to strengthen its prioritization capacity at the country level to contribute strategic and sustainable results on WPP.

To strengthen implementation of its coordination mandate, UN Women should establish a clear division of labour with other UN agencies around potentially overlapping mandates. It also should provide thematic operational guidance on planning and implementing its coordination role at the country and regional levels.

UN Women should develop a long-term WPP capacity strengthening plan to enhance its ability to deliver results and meet stakeholder requests.

UN Women should invest in a thematic resource mobilization approach that builds on existing innovative, flexible, and longer-term funding mechanisms and that addresses regional priorities.

UN Women should consistently prioritize 'Leave No One Behind' within its WPP programming at the global, regional, and country levels, and build an evidence-base that can feed into its global normative and advocacy work.

UN Women should invest in new programming on social norms change, which complements its WPP work and develop effective methods to monitor and report on progress in the long-term.

Thank You

UN WOMEN
United Nations Entity for Gender Equality
and the Empowerment of Women